



Preliminary Results Presentation

22nd February 2000



Capital & Regional

Key Operating Highlights

- Fully diluted net assets per share increased by 17% to 376p (1998: 18% 321p)
- Net rental income up 18% to £45.5m (1998: £38.5m)
- Profit on revenue activities at £10.4m, up 49% (1998: £7.0m) excluding surrender premiums £0.3m (1998: £4.5m)
- Earnings per share up 1% to 12.2p (1998: 12.1p)
- Dividends per share up 18% to 5.0p (1998: 4.25p)
- On a same store basis, that is property owned at the end of 1998 and retained during the whole of 1999, achieved capital growth of 6.5%



Key Operating Highlights

- Acquisitions of £214m during the year including The Ashley Centre, Epsom for £73m, Westway Shopping Park for £33m and St Andrew's Quay Retail and Leisure Park, Hull for £24m
- Disposals of £48m including Eureka Leisure Park, Ashford, Kent for £17m
- Conditional contracts have been entered into to develop:
 - a 33 acre site in Oldbury, West Midlands for a 475,000 sq ft retail and leisure park
 - a 6.35 acre town centre site in Yeovil for a 90,000 sq ft leisure scheme
- Xscape, Milton Keynes, the integrated retail and leisure entertainment destination, with 'real snow' ski slope, completing in May, and agreements reached to develop concept in Castleford, UK and in the Ruhr, Germany



Key Operating Highlights

- Eight 100,000 to 130,000 sq ft retail warehouse 'Big Box' units have been let or agreed on our existing parks and future developments
- Capital & Regional and PRICOA Property Investment Management Limited, in discussion with a number of institutional investors regarding the establishment of a fund to invest in UK in-town covered centres. The initial response from investors is favourable
- Current portfolio of over 80% retail and leisure, consists of 10 in-town covered centres and 12 retail and leisure parks, including Xscape, Milton Keynes. Portfolio value over £900m providing over 5 million sq ft, with future developments of over 2 million sq ft



1999 Preliminary Results

| Profit and Loss Account | 1999 | 1998 | % Increase |
|---|--------|--------|------------|
| Net rental income | £45.5m | £38.5m | 18% |
| Revenue profit - recurring | £10.4m | £7.0m | 48% |
| Profit on sale of investment properties and investments | £2.1m | - | - |
| Profit before tax | £12.8m | £11.5m | 11% |
| Tax | £0.4m | £0.3m | - |
| Earnings per share - recurring revenue | 9.9p | 7.3p | 36% |
| Dividends per share | 5.0p | 4.25p | 18% |
| Income cover - recurring | 1.6 | 1.6 | - |



1999 Preliminary Results

| Balance Sheet | 1999 | 1998 | Increase |
|---|---------|---------|----------|
| Fully diluted shareholders funds | £416.6m | £354.8m | £61.8m |
| Fully diluted NAV per share | 376p | 321p | 17% |
| Gearing - CULS converted | 134% | 93% | - |
| Debt fair value adjustment - - per share | +1.0p | -7.0p | - |



Shareholders Funds

| | Dec 1999 | |
|---------------------------|-------------|-----|
| Shareholders investment | £172m | 44% |
| Created equity | £221 m | 56% |
| Total shareholders equity | £393m | |



Property Assets

| £ million | Fixed Property Assets | Current Property Assets | Total |
|-------------------------------|-----------------------------|-------------------------------|-------|
| At 25th December 1998 | 655 | 24 | 679 |
| Acquisitions | 199 | 25 | 214 |
| Refurbishment and development | 61 | 16 | 77 |
| Disposals | (15) | (30) | (45) |
| Revaluation surplus | 56 | - | 56 |
| At 25th December 1999 | 946 | 35 | 981 |



Disposals

| £ million | Sale proceeds | Book value | FRS3 profit | Prior yr valuation | HC profit |
|-------------------------|---------------|-------------|-------------|--------------------|------------|
| Trading | | | | | |
| Ashford | 17.0 | 15.9 | - | - | 1.1 |
| Norwich | 5.4 | 4.3 | - | - | 1.1 |
| Other | 9.4 | 8.6 | - | - | 0.8 |
| Provisions | - | 1.4 | | | (1.4) |
| Total | 31.8 | 30.2 | | | 1.6 |
| Investment | | | | | |
| St James' House | 4.4 | 4.2 | 0.2 | 1.8 | 2.0 |
| Industrial / Other | 11.7 | 10.6 | 1.1 | 0.3 | 1.4 |
| Total | 16.1 | 14.8 | 1.3 | 2.1 | 3.4 |
| Total Properties | 47.9 | 45.0 | 1.3 | 2.1 | 5.0 |

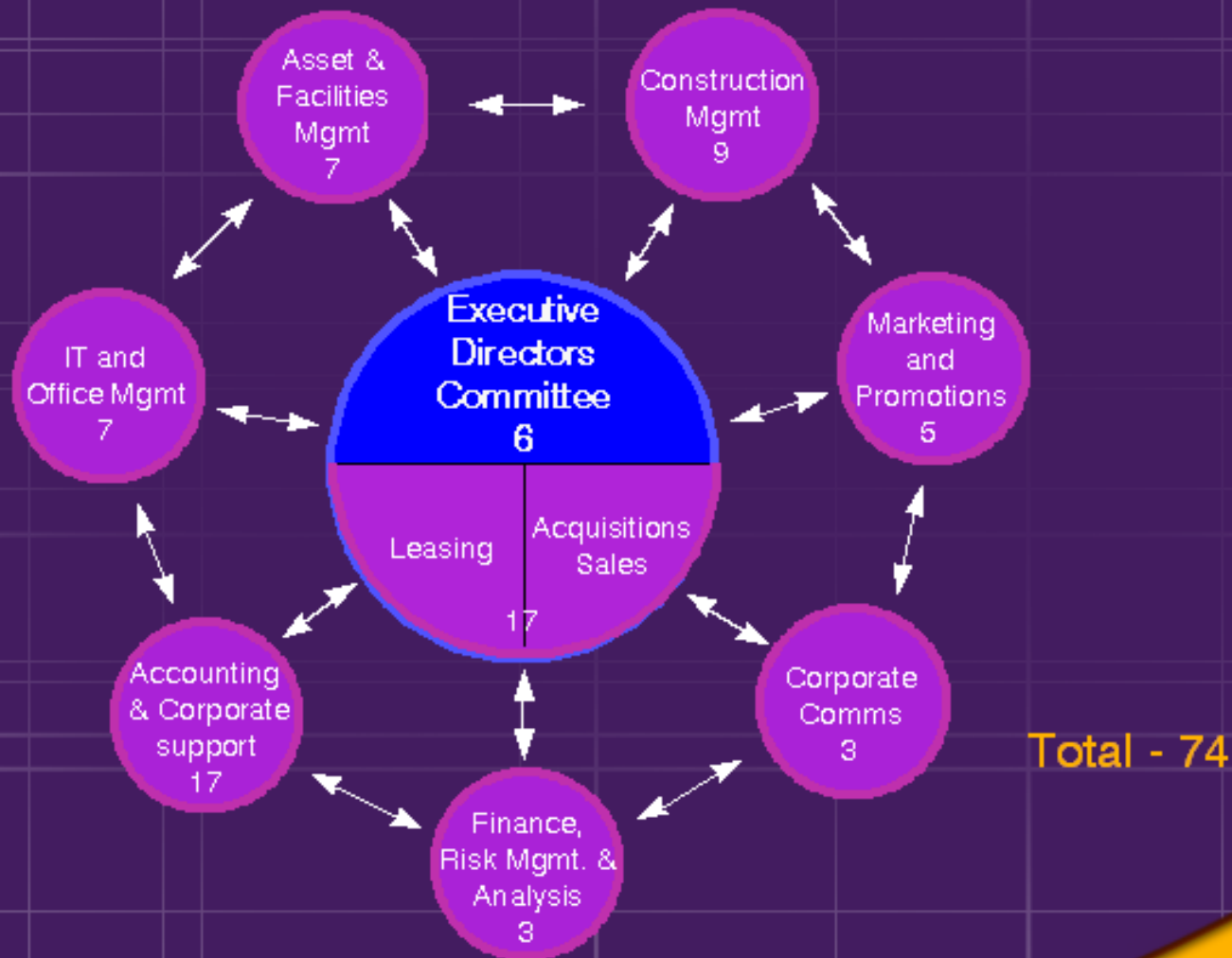


Operating Strategy

- Invest in, create and manage:
 - In-town covered centres
 - Out of town retail and leisure parks
- Central philosophy - Rising pedestrian flow > increased tenant profitability > rental and capital growth
- Primary focus on 'Value Retailing'
- Active management
 - lease restructure
 - renovation
 - development
- Unique specialist skills
 - facilities management
 - marketing, branding and promotion
 - retailer partnership
- Business managers not asset minders
- Develop the Capital & Regional 'Leading Edge' management approach, including our internet strategy



Capital & Regional's 'Leading Edge' Management Approach



Why In-town Centres

- Re-invigoration of in-town centres
- Retail - local activity
- Capital & Regional's 'Leading Edge' Management Approach
- Sustainable growth



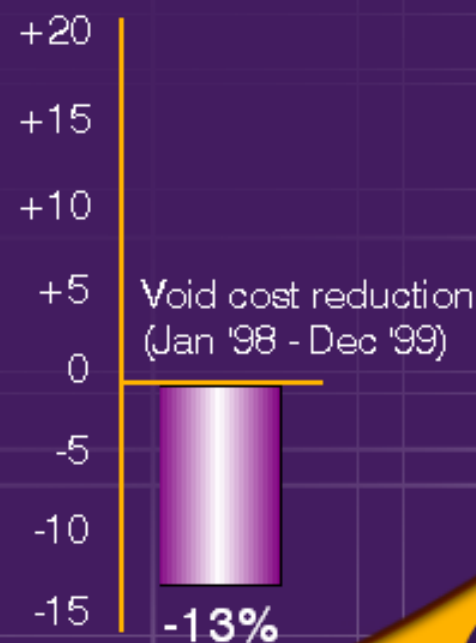
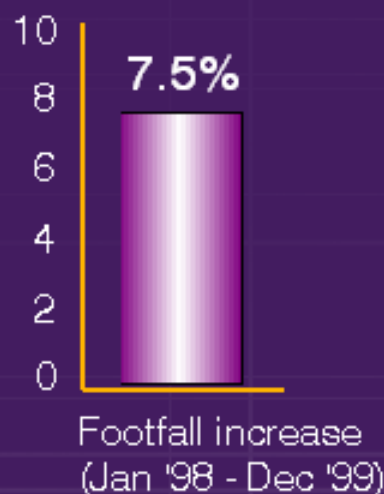
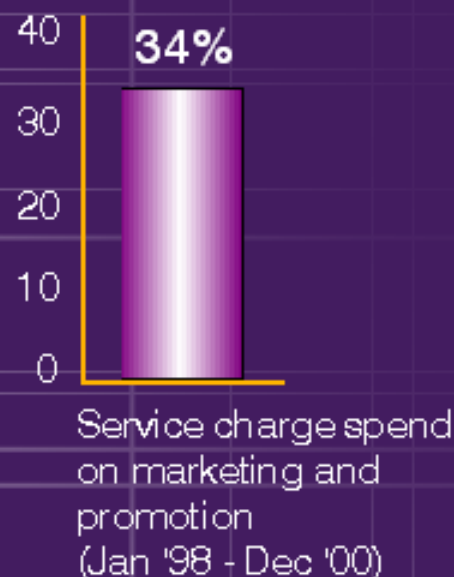
In-town Centres - How?

- Focused investment strategy
- Value Retailing
- Controlled environment
- Adaptable space
- Marketing and promotions
- Market share



Capital & Regional's 'Leading Edge' Management Approach - Results

- Total service charges reduced by 0.7%, whilst marketing and promotion increased by 34% (Jan '98 - Dec '00)



Economies of Scale

- Branding / PR / Advertising
- Promotional partnerships
- Multi-tenant relationships and cross marketing
- Service charge savings



Retail and Leisure Parks

- Same focused catchment criteria
- Opportunistic and tenant driven - Y2K 'Big Box'
- Adaptable and flexible space
 - Planning expertise and influence
 - Lancaster Retail Park
 - St Andrew's Quay, Hull
- Major new projects
 - Oldbury
 - Junction 10 Retail Park, Glasgow
- Utilise Capital & Regional's 'Leading Edge' Management Approach
 - Westway Shopping Park
- Develop Xscape brand

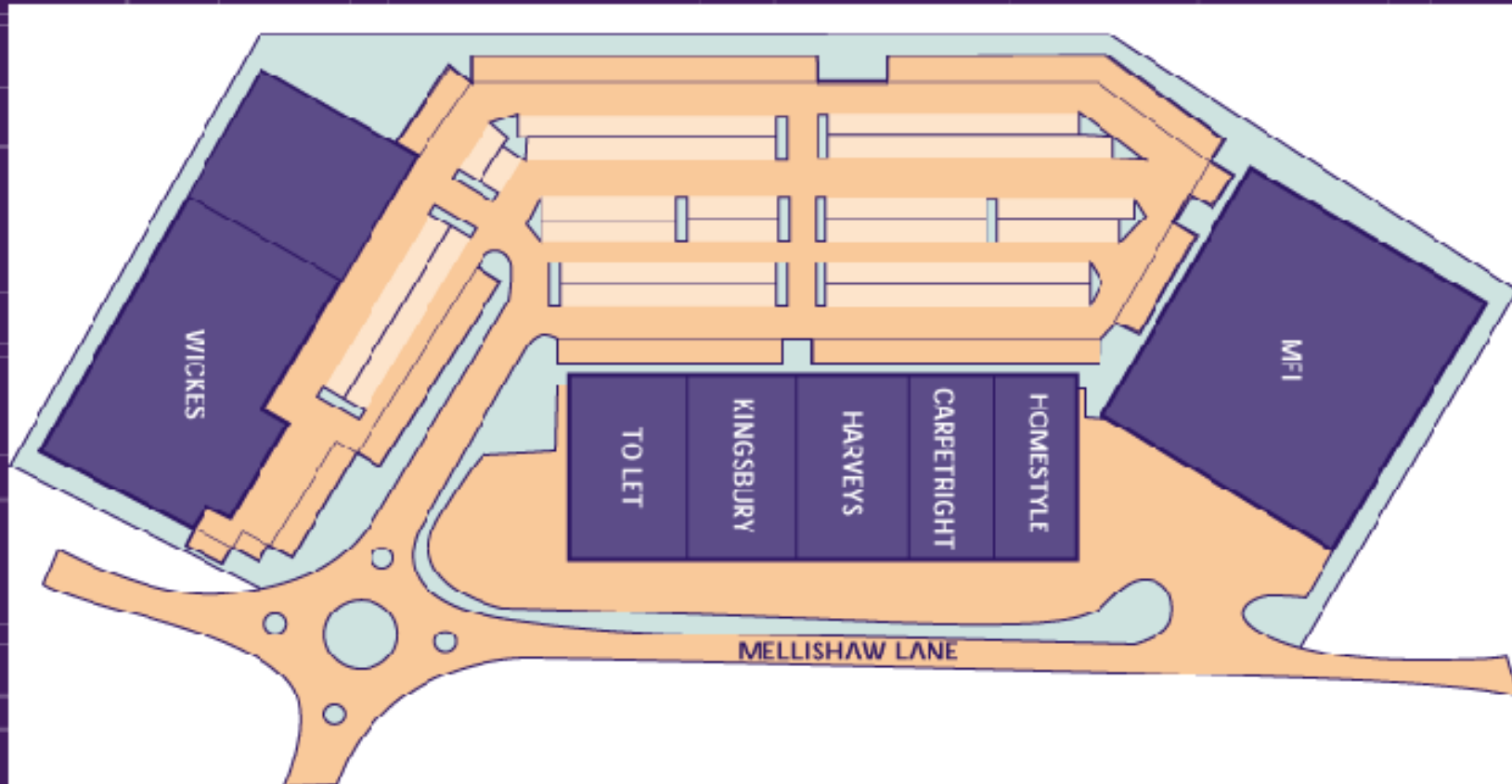


Xscape

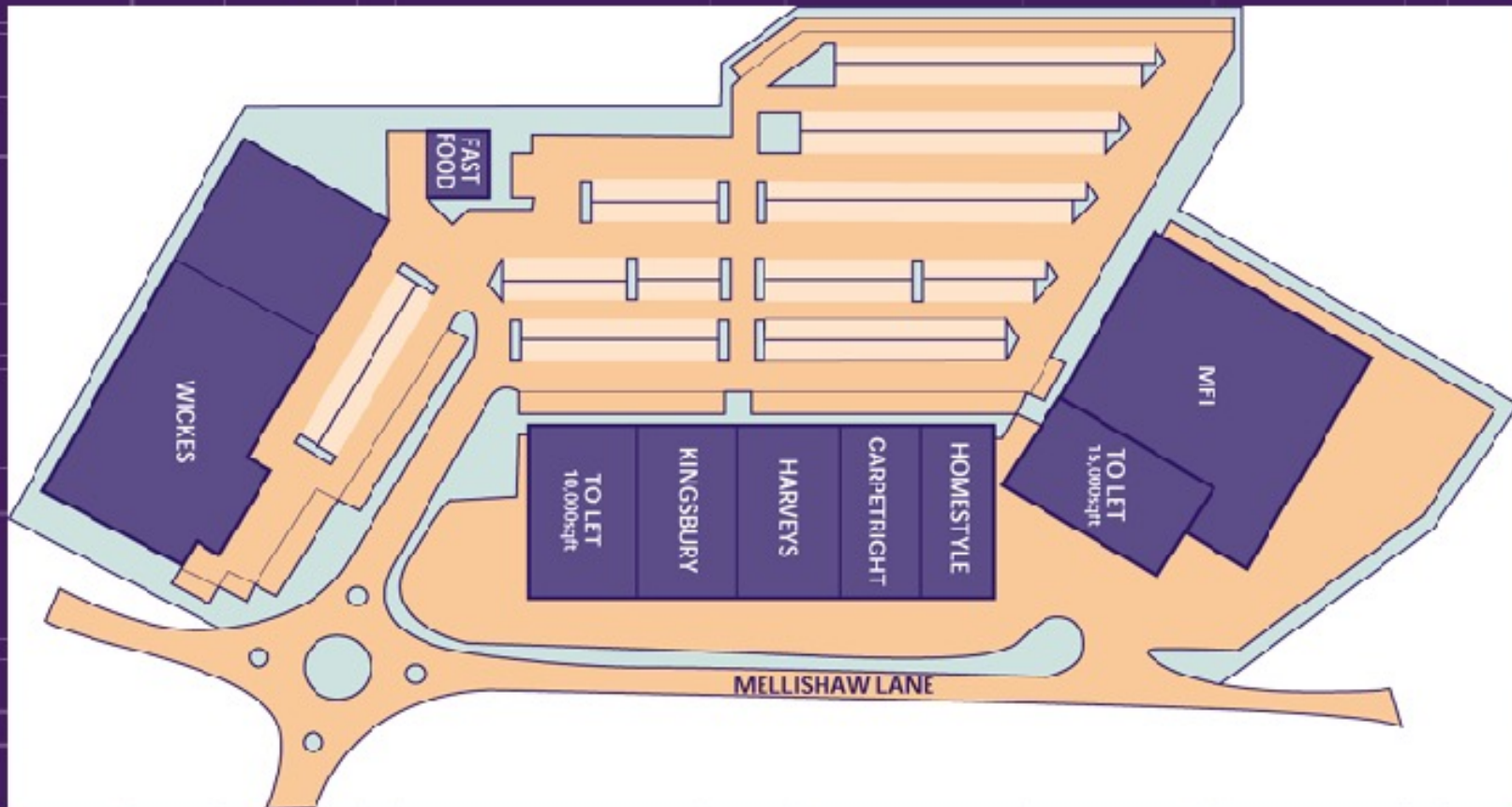
- Milton Keynes
- Castleford
- Ruhr, Germany



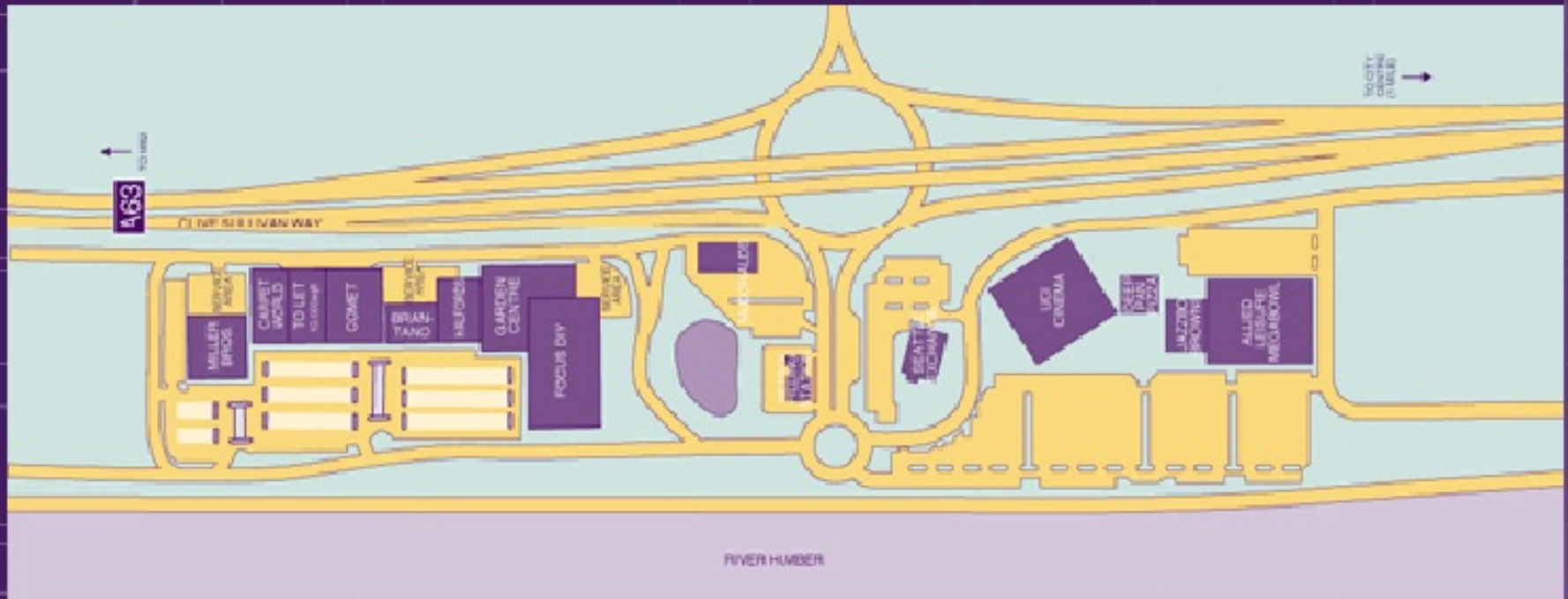
Lancaster Retail Park - As Acquired



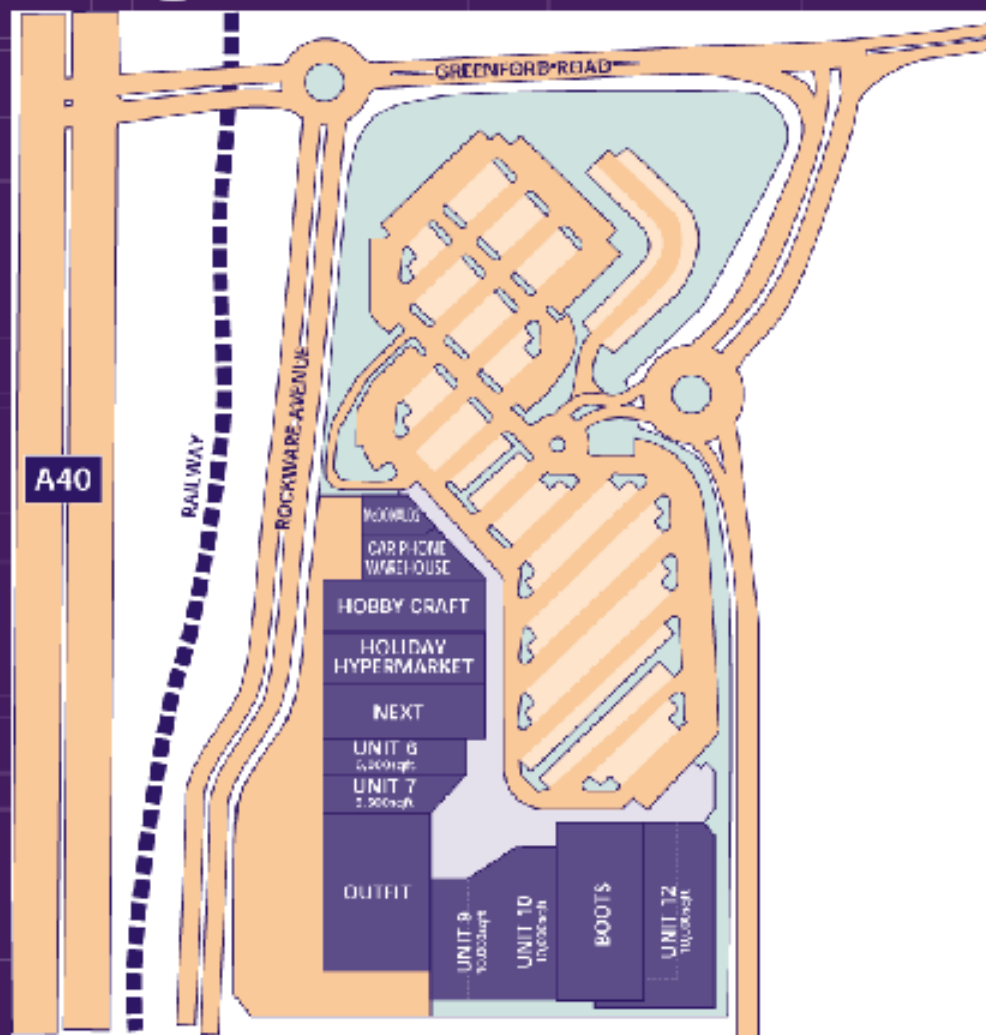
Lancaster Retail Park - As Proposed



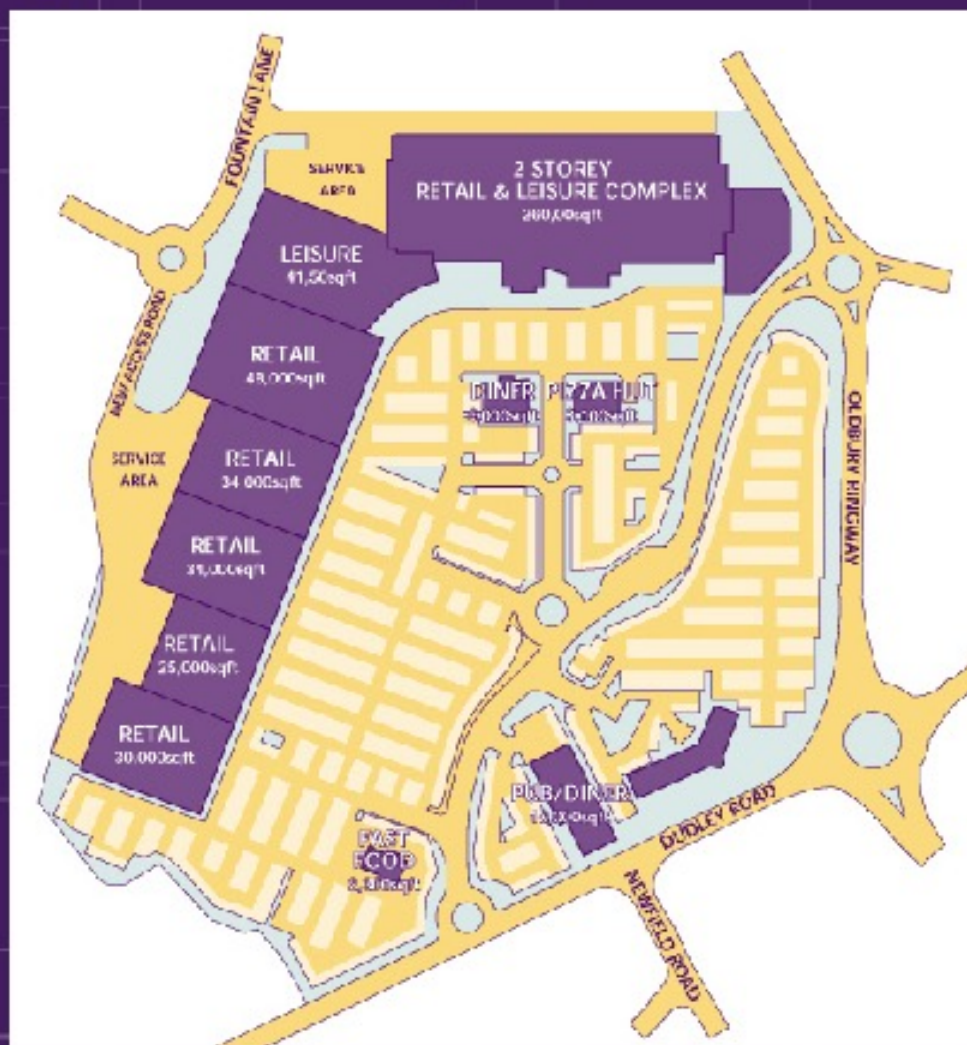
St Andrew's Quay - As Acquired



Westway Shopping Park - As Existing



Retail and Leisure Park, Oldbury - As Proposed



The Times - 21 January 2000

RETAIL WINNERS AND LOSERS

| Company | Annual % change like-for-like sales | Period | Company | Annual % change like-for-like sales | Period |
|------------------------|-------------------------------------|-------------------------|-------------------------|-------------------------------------|------------------------|
| Matalan | 22.3 | 26 weeks to January 1 | Littlewoods | 2 | 5 weeks to December 31 |
| JD Sports | 17.6 | 5 weeks to January 1 | J Sainsbury | 2 | 12 weeks to January 8 |
| DPS | 17.5 | 23 weeks to January 11 | Mothercare (Storehouse) | 1.8 | 12 weeks to January 1 |
| JJB Sports | 15 | 6 weeks to January 9 | M&S (home furnishings) | 1.3 | 15 weeks to January 8 |
| B&Q (Kingfisher) | 12.4 | 9 weeks to January 1 | W H Smith | 1 | Forecast |
| Signet | 12.3 | 8 weeks to December 24 | Allders | 0.2 | 15 weeks to January 15 |
| Selfridges | 11.2 | 23 weeks to January 8 | Debenhams | 0.2 | 20 weeks to January 15 |
| Peaseck Grp | 9 | 5 weeks to January 1 | Arcadia | 0 | 20 weeks to January 15 |
| T J Hughes | 8.3 | 5 weeks to January 1 | House of Fraser | 0 | 22 weeks to January 9 |
| Next | 8 | 1 Aug to December 24 | Oasis Stores | 0 | 24 weeks to January 15 |
| GUS (Argos) | 6.9 | 14 weeks to January 8 | M&S (food) | -1.6 | 15 weeks to January 8 |
| Comet (Kingfisher) | 6.2 | 9 weeks to January 1 | New Look | -2.6 | 16 weeks to January 15 |
| Safeway | 6.1 | 12 weeks to January 8 | Gus (Home shopping) | -3.5 | 14 weeks to January 8 |
| Tesco | 5.5 | 21 weeks to January 8 | Bhs (Storehouse) | -4.4 | 12 weeks to January 1 |
| Dixons | 5 | 8 weeks to January 8 | Moss Bros | -9.1 | 50 weeks to January 15 |
| Woolworth (Kingfisher) | 3.1 | 9 weeks to January 1 | M&S (clothing/general) | -11.4 | 15 weeks to January 8 |
| Boots the Chemist | 2.2 | 13 weeks to December 31 | | | |



Our Portfolio

Winners

Matalan
JD Sports
DFS
JJB Sports
B&Q
Signet Group
Peacocks
Next
Argos
Comet
Dixons
Woolworths
Boots
Mothercare
WH Smith
Debenhams

Losers

Arcadia
New Look
BHS
Moss Bros



Strategic Initiatives

- In-town Centre Partnership Fund
- Industrials
- Purchase of own securities



Outlook

- Dominant UK owner and manager of:
 - Covered in-town centres
 - Retail and leisure parks
- Build C&R brand of 'Leading Edge' Management Approach
- Continue sustainable outperformance

